



BOARD OF DIRECTORS

AGENDA

Thursday, December 2, 2021

8:00 A.M. - 12:30 P.M.

Watch the public session at <http://www.metrolinx.com>

CLOSED SESSION

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| 1. | Call to Order and Remarks by Chair
5 minutes (8:00 - 8:05 a.m.) | <i>Don Wright</i> |
| 2. | CEO/Board In Camera Session
60 minutes (8:05 - 9:05 a.m.) | <i>Board and CEO</i> |
| 3. | Metrolinx 2025 Transformation Plan
20 minutes (9:05 - 9:25 a.m.) | <i>Phil Verster</i> |
| 4. | Cost Pressures on Capital Program
15 minutes (9:25 - 9:40 a.m.) | <i>Karla Avis-Birch/
Jennifer Gray/
Matt Clark</i> |
| 5. | ESG Strategy and KPIs
15 minutes (9:40 - 9:55 a.m.) | <i>Jennifer Gray/
Karla Avis-Birch/
Martin Gallagher</i> |
| 6. | Fare Review
30 minutes (9:55 - 10:25 a.m.) | <i>Karla Avis-Birch/
Becca Nagorsky/
Larissa England</i> |

BREAK

15 minutes (10:25 - 10:40 a.m.)

PUBLIC SESSION

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| 7. | Call to Order and Land Acknowledgment
1 minute (10:40 - 10:41 a.m.) | <i>Don Wright</i> |
| 8. | Safety Moment
2 minutes (10:41 - 10:43 a.m.) | <i>David Jang</i> |

9.	Chair's Remarks 2 minutes (10:43 - 10:45 a.m.)	<i>Don Wright</i>
10.	CEO's Report 10 minutes (10:45 - 10:55 a.m.)	<i>Phil Verster</i>
11.	Capital Projects Progress 10 minutes (10:55 - 11:05 a.m.)	<i>Matt Clark</i>
12.	Let's Get Ready to Ride 10 minutes (11:05 - 11:15 a.m.)	<i>Sharyn Byrne-Nearing</i>
13.	Building a Greener Region 10 minutes (11:15 - 11:25 a.m.)	<i>David Jang/ Kelly Hagan</i>
14.	Quarterly Reports (for information only) 14.1 PRESTO 14.2 Operations 14.3 Planning 14.4 Capital Projects 14.5 Marketing 14.6 Communications	<i>Barclay Hancock Ian Smith Karla Avis-Birch Matt Clark Mark Childs David Jang</i>

CLOSED SESSION

15.	Consent Items 5 minutes (11:25 - 11:30 a.m.) 15.1 October 7, 2021 Minutes 15.2 Appointment of Officers	<i>Alba Taylor</i>
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| <p>16. Report of Board Standing Committees
 40 minutes (11:30 - 12:10 p.m.)</p> <p>16.1 Executive Committee</p> <p>16.2 Audit, Finance & Risk Management Committee</p> <p>16.3 Capital Oversight Committee</p> <p>16.4 Customer Experience Committee</p> <p>16.5 Governance Committee</p> <p>16.6 Human Resources & Compensation Committee</p> <p>16.7 PRESTO Committee</p> <p>16.8 Real Estate Committee</p> | <p><i>Don Wright</i></p> <p><i>Bryan Davies</i></p> <p><i>Emily Moore</i></p> <p><i>Luigi Ferrara</i></p> <p><i>Janet Ecker</i></p> <p><i>Reg Pearson</i></p> <p><i>Paul Tsaparis</i></p> <p><i>Robert Poirier</i></p> |
| <p>17. Other Business</p> | <p><i>Don Wright</i></p> |

EXECUTIVE SESSIONS

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| <p>18. Executive Session
 10 minutes (12:10 - 12:20 p.m.)</p> | <p><i>Board and CEO</i></p> |
| <p>19. Executive Session
 10 minutes (12:20 - 12:30 p.m.)</p> | <p><i>Board Only</i></p> |
| <p>20. Adjournment</p> | <p><i>Don Wright</i></p> |