



# BOARD OF DIRECTORS

## AGENDA

Thursday, February 17, 2022

8:00 A.M. - 12:30 P.M.

Watch the public session at <http://www.metrolinx.com>

### CLOSED SESSION

1. Call to Order and Remarks by Chair  
5 minutes (8:00 - 8:05 a.m.) *Don Wright*
2. CEO/Board In Camera Session  
60 minutes (8:05 - 9:05 a.m.) *Board and CEO*
3. 2021 in Reflection  
30 minutes (9:05 - 9:35 a.m.) *SMT*
4. Community Benefits Implementation Plan and Proposal  
10 minutes (9:35 - 9:45 a.m.) *Karla Avis-Birch*
5. 2022-23 Business Plan  
5 minutes (9:45 - 9:50 a.m.) *Jennifer Gray*
6. Fiscal Outlook  
15 minutes (9:50 - 10:05 a.m.) *Jennifer Gray/  
Ian Smith/  
Mark Childs*
7. On-Corr Update  
20 minutes (10:05 - 10:25 a.m.) *Mark Bell/  
Spencer Gibbens*
8. Hamilton LRT Update  
10 minutes (10:25 - 10:35 a.m.) *Matt Clark*

### BREAK

10 minutes (10:35 - 10:45 a.m.)

## PUBLIC SESSION

- |     |   |   |
|-----|---|---|
| 9.  | Call to Order and Land Acknowledgment<br>1 minute (10:45 - 10:46 a.m.)  | <i>Don Wright</i>   |
| 10. | Safety Moment<br>2 minutes (10:46 - 10:48 a.m.)   | <i>Jennifer Gray</i>  |
| 11. | Chair's Remarks<br>2 minutes (10:48 - 10:50 a.m.)   | <i>Don Wright</i>   |
| 12. | CEO's Report<br>10 minutes (10:50 - 11:00 a.m.)   | <i>Phil Verster</i>   |
| 13. | Capital Projects Progress<br>10 minutes (11:00 - 11:10 a.m.)  | <i>Matt Clark</i>   |
| 14. | Tunnel Boring Machines Making Progress<br>10 minutes (11:10 - 11:20 a.m.)   | <i>Andrew Hope</i>  |
| 15. | Let's Get Ready to Ride<br>10 minutes (11:20 - 11:30 a.m.)  | <i>Sharyn Byrne-Nearing</i>   |
| 16. | Quarterly Reports (for information only)<br>16.1 PRESTO<br>16.2 Operations<br>16.3 Planning<br>16.4 Capital Projects<br>16.5 Marketing<br>16.6 Communications | <i>Barclay Hancock</i><br><i>Ian Smith</i><br><i>Karla Avis-Birch</i><br><i>Matt Clark</i><br><i>Mark Childs</i><br><i>David Jang</i> |

## CLOSED SESSION

- |     |   |                    |
|-----|---|--------------------|
| 17. | Consent Items<br>2 minutes (11:30 - 11:32 a.m.)<br>17.1 Approval of December 2, 2021 Minutes<br>17.2 Approval of January 25, 2022 Minutes | <i>Alba Taylor</i> |
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**18.** Report of Board Standing Committees

**38 minutes (11:32 - 12:10 p.m.)**

18.1 Executive Committee

*Don Wright*

18.2 Audit, Finance & Risk Management  
Committee

*Bryan Davies*

18.3 Capital Oversight Committee

*Emily Moore*

18.4 Customer Experience Committee

*Luigi Ferrara*

18.5 Governance Committee

*Janet Ecker*

18.6 Human Resources & Compensation  
Committee

*Reg Pearson*

18.7 PRESTO Committee

*Paul Tsaparis*

18.8 Real Estate Committee

*Robert Poirier*

**19.** Other Business

*Don Wright*

## EXECUTIVE SESSIONS

**20.** Executive Session

**10 minutes (12:10 - 12:20 p.m.)**

*Board and CEO*

**21.** Executive Session

**10 minutes (12:20 - 12:30 p.m.)**

*Board Only*

**22.** Adjournment

*Don Wright*