Item 11 - Customer Safety, Service Planning & Recovery

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EXECUTIVE SUMMARY

The purpose of this report is to update the Board on the Health & Safety focused customer service and communication plan to reassure and attract customers back to our services post COVID-19

- It's using customer ridership analytics, research and global insights to inform health and safety actions.
- It's a demonstrated, documented commitment to a clean, safe environment our customers can trust.
- It's modular, scalable train and bus service that closely monitors on-board capacity and is adjusted as ridership demand increases.
- It's a comprehensive, integrated 'Safety Never Stops' customer communications and marketing strategy with 180+ touchpoints supporting these tactics, re-engaging and reassuring our customers not only that they are safe, but they can feel safe, too.

WE HAVE DESIGNED A 3-PILLARED SERVICE RECOVERY STRATEGY



Adapted for COVID



Customer Focused



Scalable Operation





FOCUSING ON 7 CORE TACTICS

Face Coverings & PPE

Hand Sanitizer Available Across Network Visible, In-Service Cleaning





Wayfinding & Physical Distancing

Staff Roaming
Stations to
Provide Support
& Information

Customer Health Checks Seat Partitions on Bus & Rail



VISIBLE CLEANING IS A CENTRAL PART OF OUR STRATEGY

High Touchpoint Surfaces

Train

- 1. Seatback grab handles
- 2. Seat Armrests
- 3. Buttons including side door and end door push buttons
- 4. Stanchions
- 5. Stair Rails
- Washroom: Door handles, button, faucet, soap dispenser, door lock, support bars
- Remove garbage and paper from the seats/floor and place in intermediate level bins
- 8. Seat dividers (when installed)

Bus

- 1. Door Handrails / Grab Handles
- 2. Step Handrails / Stanchions
- 3. Seat Armrests
- Empty Garage Bins, large items on seats, floor
- Seatback Grab Handles
- 6. Overhead Luggage Bins MCI Buses
- 7. Discard any left-over masks, gloves
- 8. Stairwell Handles
- 9. Front Luggage Rack Handles
- Upper Floor Front Row Crossbar -Double Deck Buses
- 11. Mobility Areas
- 12. Seat dividers (when installed)

Stations

- 1. Door knobs, handles & locks
- 2. Elevator buttons
- 3. Escalator handrails
- 4. Banisters & stair railings
- 5. Light switches
- 6. Accessible Door Push Buttons
- 7. Payphones
- 8. Wicket Glass, Counter & Table Tops
- Washroom: Light switches, Door handles, button, faucet, soap dispenser, door lock, support bars, dryers
- 10. Fare devices



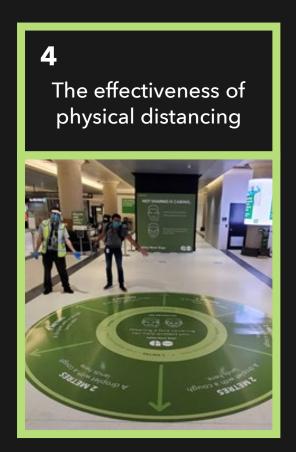
HEALTH AND SAFETY KIOSK: INTERACTION AND EDUCATION

Interactive information kiosks are placed throughout the network









MARKETING AND COMMUNICATIONS STRATEGY: SUPPORT RECOVERY WITH ONLINE AND OFFLINE TACTICS

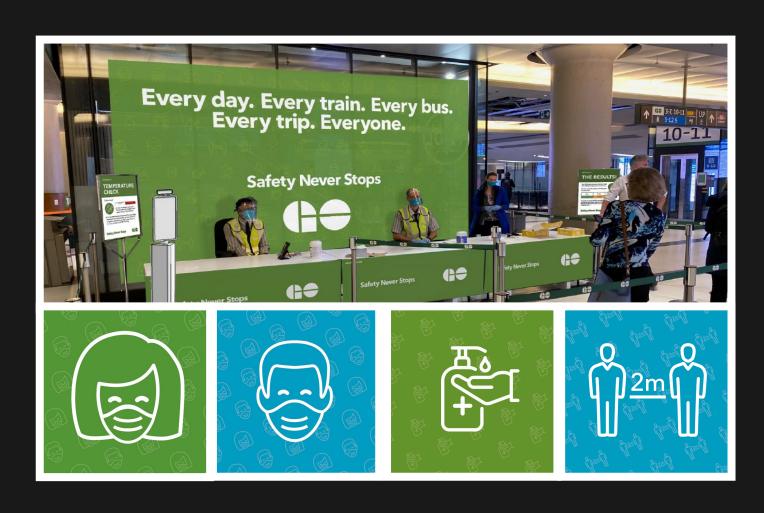
Safety Never Stops

A customer commitment that brings:

- High impact creative
- Familiar brand tone of voice
- Longevity

Health & Safety message focus:

- Face Coverings
- Physical Distancing
- Hand Sanitizer

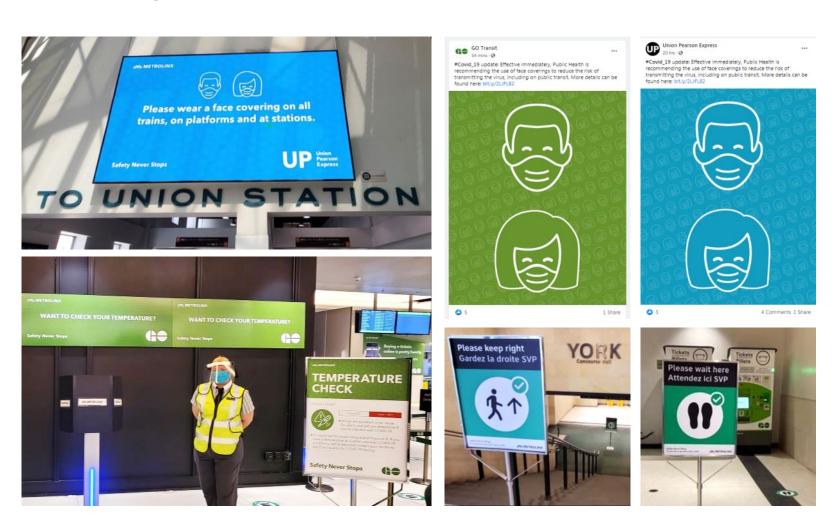




THROUGHOUT THE CUSTOMER JOURNEY WE WILL PROVIDE A CONSISTENT COMMUNICATIONS EXPERIENCE

Channel strategy:

- Customer communications
- Paid advertising
- Website
- Organic and branded content
- Media outreach
- Owned assets





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