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**BOARD OF DIRECTORS**

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<b>DATE OF MEETING:</b>	June 27, 2024
<b>TIME OF MEETING:</b>	8:00 a.m.
<b>PLACE OF MEETING:</b>	J. Robertson S. Prichard Boardroom 4 <sup>th</sup> floor, 97 Front Street West, Toronto, Ontario M5J 1E6  Video & Audio Conference
<b>CHAIR:</b>	Donald Wright
<b>PRESIDENT &amp; CEO:</b>	Phil Verster
<b>MEETING SECRETARY:</b>	Alba Sandre Taylor, Vice President & Corporate Secretary
<b>MEMBERS PRESENT:</b>	James Dodds Deb Hutton Mark McQueen Emily Moore Reg Pearson Robert Poirier Paul Tsaparis
<b>REGRETS:</b>	Brian Davies Luigi Ferrara Tony Marquis
<b>OTHERS PRESENT:</b>	Ramneet Aujla, Chief Human Resources Officer Karla Avis-Birch, Chief Planning Officer Mark Childs, Chief Marketing Officer Martin Gallagher, Chief Operating Officer (GO & UP) and Chief Safety Officer Jennifer Gray, Chief Financial Officer Barclay Hancock, Chief Payments Officer Karima Hashmani, Chief Inclusion Officer Andrew Hope, Chief Capital Officer David Jang, Chief Communications Officer

Steve Levene, Chief Operating Officer - Rapid Transit  
Heather Platt, Chief Legal Officer

*Remaining attendees noted in Schedule "A"*

## **CLOSED SESSION**

### **1. Call to Order, Remarks by Chair, and Conflicts**

Chair Donald Wright called the meeting to order at 8:00 a.m. The Chair confirmed there was quorum and that the required notice of meeting as stipulated under the By-Law of the Corporation had been sent.

On behalf of the Board, the Chair acknowledged that the Board was meeting on lands traditionally occupied by Indigenous Peoples, including the Anishnabeg, the Haudenosaunee and the Huron-Wendat peoples, and affirmed Metrolinx's commitment to conducting business and building meaningful relationships with Indigenous communities upon the foundation of trust, respect and collaboration.

**[Redacted: Personal Privacy.]**

There were no other conflicts declared.

### **2. Safety Briefing**

The Corporate Secretary's office reviewed safety and security measures for the group.

### **3. CEO/Board In Camera Session**

The Board met in the absence of staff other than the President and Chief Executive Officer.

**[Redacted: Economic and Other Interests.]**

### **4. Operating Subsidy Submission**

Staff joined the meeting in progress at 9:20 a.m.

Jennifer Gray, Chief Financial Officer, and Justyna Witek, Deputy Chief Financial Officer, highlighted key aspects of the Treasury Board report back on Metrolinx's current fiscal year and longer-term operating subsidy requirements. The report back is

intended to update Metrolinx's multi-year operating subsidy requirement from the 2024-25 budget as COVID subsidies will no longer be available to Metrolinx. The report back will reset budgeting parameters and inform future budget plans, starting with Fall 2024.

Staff highlighted key drivers impacting operating subsidy. **[Redacted: Economic and Other Interests.]**

**[Redacted: Economic and Other Interests, Advice to Government.]**

**[Redacted: Advice to Government.]**

**RESOLVED**, on the recommendation of the Audit, Finance, and Risk Management Committee:

**THAT** the Board receive the Chief Financial Officer's Operating Subsidy Treasury Board Submission report dated June 27, 2024 (the "Report"), which includes updated information on Metrolinx's current and multi-year projected range of operating funding requirements based on revised analysis on ridership trends, new assets planned for construction and coming into service, and other updates to revenue and expense identified since the Board endorsed the 2024-25 budget submission in October 2023;

**AND THAT**, subject to any comments received from the Audit, Finance, and Risk Management Committee and the Metrolinx Board of Directors, staff are authorized to submit the Report to the Ministry of Transportation, and support the Ministry of Transportation's report back to Treasury Board to inform a reset of Metrolinx's operating subsidy, which will take place as part of the 2025-26 budget submission process;

**AND THAT** staff report back to the Board in October 2024 with refined multi-year revenue and expense forecasts and overall operating subsidy requirements as part of Metrolinx's 2025-26 budget submission.

**Carried**

## **5. ONxpress Operations Inc. ("OOI") Transition Update**

Martin Gallagher, Chief Operating Officer (GO & UP) and Chief Safety Officer, and Thorsten Krenz, CEO of Onxpress Operations Inc., provided an update on preparations for the transition of rail operations and maintenance to OOI by January 1, 2025.

Staff highlighted priorities over six workstreams for the upcoming six months leading up to the handoff date **[Redacted: Economic and Other Interests.]**

Metrolinx and OOI staff have co-located and are jointly leading activities, creating a one-team approach [Redacted: Economic and Other Interests.]. The teams are focussed on integrating and working together as partners to jointly identify challenges and remove them.

Recruitment of key resources has been positive to date, [Redacted: Economic and Other Interests.].

[Redacted: Economic and Other Interests, Third Party Information.]

[Redacted: Economic and Other Interests, Advice to Government.]

The Board indicated a continued willingness to hear from the CEO of OOI on their perspective on Metrolinx's performance and engagement.

## 6. Business Items

[Redacted: Economic and Other Interests, Advice to Government.]

[Redacted: Economic and Other Interests, Advice to Government.]

[Redacted: Economic and Other Interests, Advice to Government.]

[Redacted: Economic and Other Interests, Advice to Government, Cabinet Records.]

## PUBLIC SESSION

## 7. Call to Order and Land Acknowledgment

The Chair called the meeting to order at 10:38 a.m.

On behalf of the Board, the Chair acknowledged that the Board was meeting on lands traditionally occupied by Indigenous Peoples, including the Anishnabeg, the Haudenosaunee and the Wendat peoples, and affirmed Metrolinx's commitment to conducting business and building meaningful relationships with Indigenous communities upon the foundation of trust, respect and collaboration.

## 8. Safety Moment

Steve Levene, Chief Operating Officer - Rapid Transit, led a discussion on safety, focusing on the issue of trespassing in the rail right of way. Staff highlighted recent safety measures, including the installation of 14 kilometers of new fencing and the addition of 19 new passenger gates. Additionally, three miles of existing fencing were

repaired to address damage such as holes and cuts. While these infrastructure improvements are significant, staff stressed the importance of public safety awareness and compliance with safety protocols to ensure overall safety.

## **9. Chair's Remarks**

The Chair acknowledged the receipt of correspondence that had been distributed to the Board members for their review, including:

- (a) A letter from the Moss Park Coalition, dated June 23rd, regarding the implementation of community benefits on the Ontario Line;
- (b) A letter from the Kawartha Lakes Advocating Regional Transit organization, dated June 25th, advocating for regional transit improvements, specifically connecting Lindsay to Oshawa GO Train Station; and
- (c) A letter from MJ McKinnis, dated June 26th, addressing interregional travel for senior retirees from the City of Kawartha the Lakes and surrounding areas to the Greater Toronto Area (GTA) and beyond.

The Chair outlined the key items on the agenda for today's meeting. These include the usual quarterly reports, progress updates on various transit projects, marketing initiatives to drive ridership and revenue, and community consultation efforts. The Chair highlighted that the meeting would also cover Metrolinx's first annual Community Benefits and Supports (CBS) report. Additionally, the 2023-24 Annual Report will be presented. The Chair noted a slight change to the order of the agenda, to facilitate approval of the Annual Report (Item 16) as the first order of business.

The Chair concluded his remarks by acknowledging the upcoming departure of Bboard member Emily Moore, who will be leaving the Board next month. The Chair noted Ms. Moore's valuable contributions as Chair of the Capital Oversight Committee and to the Board as whole. On behalf of the Board, the Chair expressed gratitude for Ms. Moore's exceptional service and wished her success in her future endeavors.

## **10. CEO's Report**

Phil Verster, President and Chief Executive Officer, provided an update on Metrolinx's recent progress and ongoing projects. He began by highlighting the importance of National Indigenous History Month and Pride Month, reflecting on Metrolinx's commitment to equity, diversity, and inclusion.

The One Fare program quickly gained traction, reaching over nine million transfers by

the end of May, following its launch. Customers will soon be able to add their virtual PRESTO cards to Apple Wallet, in addition to Google Wallet. Metrolinx has also implemented the largest service increase since 2013, adding 308 new rail trips across several lines, and resumed the GO Explore Bus service to popular summer destinations.

Metrolinx has also maintained high standards of safety and punctuality. GO Rail's on-time performance was 96.1%, exceeding the 95% target, while GO Bus achieved 97.5%, surpassing its 96% target. UP Express reported 97.8% on-time performance. Ridership is recovering steadily, with GO Transit at 5.2 million riders and UP Express at 329,000. Customer satisfaction has improved, with GO Rail at 86% and GO Bus at 87%, both above target levels.

On major projects, the Eglinton Crosstown LRT project is making progress with high rates of completion in site acceptance testing and system integration testing. The signalling and train control system improvements have also allowed operator training to commence. Certification and occupancy permits are steadily progressing, with 36 of 40 occupancy certificates issued. The Finch West LRT project is also advanced, with the first light rail vehicle traveling the full route. Metrolinx continues to collaborate effectively with the TTC on both Finch West and Eglinton Crosstown projects. For the Eglinton Crosstown West Extension, tunneling has been completed for a 6.3-kilometer section, with further tunneling and guideway work underway.

The Ontario Line has seen progress with piling work at all station locations and the start of construction on the Lower Don Bridge. At Exhibition GO Station, a new south platform has opened, and a temporary pedestrian bridge will soon be available.

The CEO concluded by acknowledging the contributions of Rick Leary, who has recently announced he is stepping down as CEO of TTC.

## **16. 2023-2024 Annual Report**

Justyna Witek, Deputy Chief Financial Officer, and David Jang, Chief Communications Officer, presented the 2023-2024 Annual report and financial statements, highlighting various operational and financial achievements over the past year.

The 2023-2024 Annual Report offers a detailed overview of Metrolinx's performance, highlighting a busy year of progress in both operating and capital programs amid the largest transit expansion effort in North America.

The report underscores significant achievements in customer satisfaction, with GO Rail at 92%, GO Bus at 90%, and UP Express at 91%. These high levels of satisfaction are complemented by improved reliability and punctuality across all services. This year also saw continued enhancements to the PRESTO payment system and the successful implementation of the Ontario One Fare program, aimed at simplifying the fare process for users.

In terms of financial performance, Metrolinx reported capital expenditures of \$6.5 billion, slightly below the budgeted amount due to timing issues related to property acquisitions, contractor performance, and supply chain challenges. Despite these variances, capital spending increased by 24% from the previous year, primarily driven by progress on subway projects and the OnCorr development phase. The Ontario Line and GO Expansion Program were the largest areas of expenditure, with \$2.1 billion and \$1.9 billion spent, respectively.

The Annual Report also includes a management discussion and analysis, along with audited financial statements. Staff anticipate a clean audit opinion from Metrolinx's external auditors. Although there was a shortfall in approved subsidies due to lower-than-expected fare revenue and softer ridership in the latter part of the year, the report reflects Metrolinx's ongoing efforts and commitment to service excellence and infrastructure development.

**RESOLVED**, on the recommendation of the Audit, Finance, and Risk Management Committee:

**THAT**, subject to any comments received from the Metrolinx Board of Directors (the "Board") and/or the Audit, Finance and Risk Management Committee and any other minor, non-material revisions required by staff, the 2023-24 Metrolinx Annual Report attached to the June 27, 2024 report of the Chief Financial Officer and the Chief Communications Officer be approved by the Board and submitted to the Ministry of Transportation in accordance with the Metrolinx Act, 2006;

**AND THAT**, the Audited Financial Statements for Metrolinx for the year ended March 31, 2024 as appended to the 2023-24 Annual Report be approved;

**AND THAT**, the Board authorize the Chief Executive Officer (the "CEO") to submit the Annual Report to the Minister of Transportation;

**AND THAT**, the Board authorize the Chair to sign and submit, on behalf of Metrolinx, the government priorities attestation for the 2023-24 Annual Report;

**AND THAT**, the Board authorize the CEO to submit the approved Audited

## **Carried**

### **11. Rapid Transit Capital Projects Progress**

Andrew Hope, Chief Capital Officer - Rapid Transit, highlighted construction progress on various Rapid Transit capital projects.

For the Ontario Line, construction has accelerated in downtown Toronto with piling work at six key stations. About 1,000 of the planned 3,000 piles have been installed. Following this, excavation will begin to prepare for the tunnel boring machines. Additionally, significant progress has been made in the joint corridor with the Lakeshore GO lines, including track shifts at Exhibition Station and expansion work in Leslieville and Riverside.

The Eglinton Crosstown project has also made major strides with the stabilization of signaling and train control software, allowing for the recommencement of operator training. A revenue service demonstration period will follow operator training to ensure the line is ready for operation.

Finch West LRT construction is nearing completion, with final paving and occupancy permit processes underway for the terminal stations—Humber College Station and Finch West Station.

In Hamilton, preparatory works for the Hamilton LRT are ongoing, including utility relocations and property acquisitions. The Hazel McCallion Line in Mississauga and Brampton has seen its first light rail vehicle delivered and assembled.

Scarborough's extraction shaft for the tunnel boring machine is being excavated following completed piling work. The Eglinton Crosstown West Extension also marked a key milestone with the second tunnel boring machine completing 6.2 kilometers of tunneling, with additional tunneling planned for the eastern section.

In response to a question, staff confirmed that both Hazel McCallion and Finch West LRT use the Alstom Citadis vehicles, but with different signaling and control systems meaning that the vehicles are specific to each transit line.

### **12. GO & UP Capital Projects Progress**

Paul Judge presented an overview of construction progress on various GO & UP capital



projects.

The new Caledonia GO Station on the Barrie Line is set to begin construction by the end of the year. This station will feature a new west side platform with canopies, shelters, and snowmelt systems, plus a pedestrian tunnel. Construction is expected to take 3 to 4 years.

At Maple GO Station, significant rehabilitation is underway. The southern half of the eastern platform has reopened with upgrades such as new asphalt and accessibility improvements. Work continues on the northern end with a new retaining wall and station building, while the westside platform is about 85% complete.

In the Stouffville Corridor, Metrolinx has entered the second phase of track and signal improvements. Recent efforts included the activation of new track sections and the removal of temporary diversions. Upcoming work involves signal upgrades at five grade crossings and additional track enhancements later this year.

The East Harbor Transit Hub is also progressing with key developments, including the completion of concrete piers and retaining walls. These upgrades will support an expanded bridge and increased service frequency.

Confederation Station in Hamilton is also advancing, with structural steelwork and masonry underway. The station, expected to open next year, will feature snowmelt systems and connections to the tunnel and street level.

Finally, the Union Station Enhancement Project has made strides with the installation of a new utility bridge over Cherry and Parliament Streets. The south concourse is under way, with deep foundations nearing completion and preparations for the final track slab.

### **13. Enjoy the Ride**

Mark Childs, Chief Marketing Officer, provided an update on spring customer campaigns, programs and performance, as well as a proposed summer look ahead aligned to the strategic growth pillars, with partner, event and leisure promotion activities to drive ridership & revenue and enhance customer journey experience.

Staff spoke to four core growth strategies, collectively referred to as TRIP: Tourism and Leisure, Returning Ridership Frequency, Increasing Business Travel and Commuters, and Pulling in New Audiences.

Significant efforts have been made to boost tourism and leisure experiences, especially relevant for the Canada Day weekend. Recent initiatives include improved services to Niagara Falls and collaborations with Niagara Parks. Services are also in place for a number of upcoming events. These efforts are supported by targeted marketing campaigns and partnerships with sports events like Blue Jays games and Honda Indy, offering special promotions and contests.

In addition to sports and entertainment partnerships, Metrolinx supports attendees at various cultural events such as Toronto Pride and Hamilton Pride with special services and promotions. New retail partnerships include the new "Bags Away" facility at Union Station, designed for bag storage and offering discounts for long layovers, conveniently located right by UP Express. Various dining options at Union Station, in collaboration with local eateries and financial institutions, were also highlighted as part of the PRESTO perks program.

Ongoing digital and social media campaigns are underway, as well as partner signage, to keep customers informed and engaged.

In response to a question, staff highlighted online options for trip planning including the GO Transit website.

#### **14. Connecting Communities Through Consultation**

Rajesh Khetarpal, Vice President Community Engagement, and Greg Medulun, Vice President Strategic Communications, highlighted recent Communications & Community Engagement activities.

Staff presented a video showcasing the efforts of the Communications and Community Engagement teams over the past quarter. It emphasized the importance of transit not just as a service but as a means of community connection. The video highlighted interactions with thousands of residents through various events and engagements, such as Toronto Newcomer Day and local festivals. The teams have been actively working to keep communities informed about transit projects and address concerns related to ongoing construction.

Over the past quarter, significant achievements included garnering 10 million social media impressions, over 300,000 views on press stories, and 200 media inquiries. Notable digital content included a behind-the-scenes video and a viral video on tunneling progress for the Crosstown West extension.

Community engagement efforts were extensive, with more than 860 outreach events, nearly 25,000 door knocks, and interactions with 47,000 community members. Educational programs aimed at school students have reached over 5,100 students, focusing on transit safety and literacy. The engagement also involved addressing construction impacts through videos and open houses, with significant outreach to residents affected by transit disruptions.

The presentation concluded with a summary of efforts related to the One Fare program, highlighting the successful outreach and media campaigns that reached nearly 200 million people and over a million views on social media. The team remains committed to continuing these efforts and ensuring ongoing community engagement.

## **15. Community Benefits and Supports**

Karla Avis-Birch, Chief Planning Officer, presented a report on community benefits and supports (CBS), in alignment with Strategic Objective #13. The report details Metrolinx's achievements and impacts over the past year. The report, set to be published on the Metrolinx website, highlights the program's progress toward its goals, which include achieving at least 10% representation of BIPOC individuals and women in the project workforce, minimizing business disruptions, and improving the public realm.

The CBS program has exceeded its workforce goals with 45.8% BIPOC representation in project new hires and 28.8% women representation in new hires. Additionally, 74 apprentices have been hired, and over \$35 million has been spent on local and social enterprises. Notable public realm improvements include park enhancements and the addition of green spaces equivalent to 10 tennis courts or half a football pitch.

The report emphasizes the program's success in driving economic change and opportunity by partnering with contractors, local businesses, and community organizations. It reflects on the 10th anniversary of the Province's commitment to community benefits and showcases ongoing efforts to refine and improve the program.

Staff addressed questions about future opportunities for the program, noting that the data collected helps in identifying areas for improvement. Staff confirmed that Metrolinx works with Municipalities, Business Improvement Areas and construction partners to minimize business interruptions.

## 17. Quarterly Reports

Quarterly Reports for Payments (PRESTO), Operations - GO & UP, Operations - Rapid Transit, Planning, Capital Projects - Rapid Transit, Capital Projects - GO & UP, Marketing and Communications were taken as read.

### CLOSED SESSION

After a short break, the meeting reconvened at 12:05 p.m. for the closed session.

## 18. Consent Items

### FOR APPROVAL

#### RESOLVED:

**THAT** Consent Agenda items are approved as follows:

#### 18.1 Approval of May 8, 2024 Minutes

**THAT** the minutes of the Board of Directors meeting of May 8, 2024 be approved.

#### 18.2 Approval of June 7, 2024 Minutes

**THAT**, the minutes of the Board of Directors meeting of June 7, 2024 be approved.

#### Carried

The Board of Directors received Consent Agenda Items 18.3 (SmartTrack Review) and 18.4 (State of Good Repair Treasury Board Report Back) for information.

## 19. Report of the Board Standing Committees

### 19.1 Executive Committee

Donald Wright, Executive Committee Chair, reported on the Committee's meetings since February 15, 2024. The Committee met three times since the last Board meeting and considered 18 transactions [**Redacted: Economic and Other Interests.**]. The Chair noted the most significant Executive Committee approval since the prior quarterly Board meeting was related to the authority to [**Redacted: Economic and Other**

Interests.].

## 19.2 Audit, Finance & Risk Management Committee

Bryan Davies, Audit, Finance & Risk Management Committee (“AFARM”) Chair, reported on matters discussed at the Committee’s June 25, 2024 meeting.

The Committee Chair confirmed AFARM’s endorsement of the TB Operating Subsidy Submission, which was approved by the Board during the closed session earlier in the meeting. The Committee Chair also confirmed AFARM’s endorsement of the annual report and audited financial statements, which were approved by the Board during the public session.

## 19.3 Capital Oversight Committee

Robert Poirier, Capital Oversight Committee (“COC”) Chair, reported on matters discussed at the Committee’s meetings held since the last Board meeting.

The Committee Chair thanked outgoing Committee Chair, Emily Moore for her service to the Committee and highlighted several Committee discussions including, the Crossrail project in London, UK, talent risk and capacity to deliver the capital program, the move to collaborative contracts and ways of working, delivery partner KPIs, as well as the regular work of the Committee including internal audit discussions.

## 19.4 Customer Experience Committee

Luigi Ferrara, Customer Experience Committee (“CEC”) Chair, reported on matters discussed at the Committee’s June 26, 2024 meeting, including the Regional Transportation Plan, **[Redacted: Economic and Other Interests, Advice to Government.]**, and non-fare revenue and billboards.

**RESOLVED**, on recommendation of the Customer Experience Committee:

**THAT** as described in the Chief Marketing Officer’s June 26, 2024 to the Customer Experience Committee (the “Report”), the revised terms of reference for the Customer Experience Advisory Committee be approved;

**AND THAT** the existing By-Law 10 be repealed and replaced with revised By-Law 10 attached to the Report.

Carried

## 19.5 Governance Committee

Donald Wright, Governance Committee Chair, reported on matters discussed at the Committee's June 25, 2024 meeting, including the addition of a further strategy session to deep dive on a couple of topics, the upcoming Directors Survey, and the continued work towards an updated MOU with the Ministry of Transportation.

### 19.5.1. Board Committee Appointments

The Chair provided an update on appointments and noted that Metrolinx continues to advocate for increased Board diversity and appointments that align with the skills matrix.

**RESOLVED**, on recommendation of the Governance Committee:

**THAT** Fariba Rawhani be reappointed as a non-director member of the Payments (PRESTO) Committee for a term of three years, effective June 27, 2024 and ending June 28, 2027;

**AND THAT** in light of recent and upcoming Board member term expiries and new potential appointments, the Board Chair is authorized to make adjustments to the Board Standing Committee memberships, including appointing such additional members and new committee chairs, as necessary to enable the continued functioning and effectiveness of those committees, subject to the Board Chair's discussions with affected Board Members and current standing committee chairs and provided that such appointments and adjustments are made before the September 2024 quarterly Board and Committee meetings.

**Carried**

## 19.6 Human Resources & Compensation Committee

Reg Pearson, Human Resources & Compensation Committee ("HRCC") Chair, reported on the Committee's June 26, 2024 meeting, including: talent risk mitigation, including a deep dive on hiring for bus operators and coach technicians, Metrolinx's Internal Mobility Policy, a new total rewards statement, and recent employee survey results.

The Committee Chair noted the deferral of various approvals which will be considered during the Board executive sessions.

## 19.7 Payments (PRESTO) Committee

Paul Tsaparis, Payments (PRESTO) Committee Chair, reported on matters discussed at the Committee's meetings held since February 15, 2024. The Committee has met three times since the last Board meeting.

The Committee Chair highlighted two recent award nominations; best passenger experience, for PRESTO PERKS, and best smart ticketing. The Committee Chair also highlighted recent complementary remarks from staff at Apple Inc. on the PRESTO in Apple Wallet deployment.

## 19.8 Real Estate Committee

James Dodds, Real Estate Committee ("REC") Chair, reported on the Committee's meetings held since February 15, 2024. The Committee has met three times (March 4, April 22 and June 17). The Committee discussed the relationship with Infrastructure Ontario on the Transit Oriented Communities program, as well as the Metrolinx workplace strategy.

## 20. Other Business

There was no other business to discuss.

## EXECUTIVE SESSIONS

### 21. Executive Session

The Board held an executive session in the absence of staff other than the CEO.

**[Redacted: Labour Relations and Employment-Related.]**

### 22. Executive Session

The Board held an executive session in the absence of staff.

**[Redacted: Labour Relations and Employment-Related.]**

**[Redacted: Labour Relations and Employment-Related.]**

### 23. Adjournment

There being no further business before the Board of Directors, the meeting was adjourned at 1:21 pm.

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Donald A. Wright, Chair

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Alba Sandre Taylor, Secretary

c/s



**Schedule "A"**  
**June 27, 2024 Board Meeting - Other Attendees**

**Other Attendees:** Tom Aylward Nally, Senior Manager & Advisor to the Chief Capital Officer  
Thom Budd, Vice President Kitchener and LSW  
Elena Chanina, Senior Manager Extensions  
Mark Ciavarro, Deputy Chief Capital Officer - Rapid Transit  
Ben Doadt, Director, Legal Services  
Ann Genyk, Manager & Senior Advisor to the Chief Capital Officer  
Samantha Gurpersaud, Board Coordinator  
Adam Hasham, Manager & Senior Advisor to the Chief Capital Officer  
Paul Judge, Deputy Chief Capital Officer Delivery and Program Integration  
Duncan Law, Vice President RT - Hurontario LRT  
Audrey Lemieux, Senior Manager & Advisor to the Chief Financial Officer  
Adam Miller, Manager and Senior Advisor to the Chief Planning Officer  
Meghan Mulligan, Executive Vice President Commercial-RT  
Greg Murphy, Vice President Audit Regulatory Compliance & Controls  
Rick Radovski, Vice President Sales Non-Fare Revenue and Partnerships  
Mathew Rae, Senior Advisor Office of the CCOs  
Kaya Sabag, Manager Board & Governance Strategy  
Laizabelle San Gabriel, Senior Advisor, Board Governance  
Jake Schabas, Vice President GO Expansion Head Sponsor  
Rick Schippling, Executive Vice President, Real Estate and Development  
Teddy Tang, Director Intergovernmental Finance Policy  
Justyna Witek, Deputy Chief Financial Officer  
Thorsten Krenz, Chief Executive Officer, Operations and Maintenance, ONxpress Operations Inc.